

# A leader in digital medication adherence solutions

FY22 Full Year Results | ASX:MDR

26 August 2022

**www.mymedadvisor.com**MedAdvisor Limited ABN 17 145 327 617



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#### Agenda

- Delivering on strategic initiatives
- 2 Digitalisation of the US market continues
- 3 Further growth in Australia and New Zealand
- 4 Robust financial performance in FY22
- 5 Positive outlook
- 6 Q&A
- 7 Appendix: analyst pack

Delivering on strategic initiatives



# Delivering on key priorities in FY22

Expand digital reach

Launch omnichannel adherence solution

**Expanded markets** 

**Expanded geographies** 

Omni-channel network contract signed in US, access to over 40 million patients

Major AU pharmacy group signed AU network growth up 18.7%

US\$3m COVID-19 awareness campaign, largest digital program THRIV developed and launched, delivering gross margin improvement

US Medicare Advantage program launch

NZ Market entry with Green Cross Health, ~40% of the NZ market

6.5m vaccinations were booked and administered in MedAdvisor powered pharmacies

# Robust FY22 results, with strong growth in underlying results

Revenue

\$67.8m

+18.7% LFL1

**Gross Margin** 

\$35.0m

+17.3% LFL1

**EBITDA** 

(\$11.3m)

+9.9% LFL1

Operating Cash flow

(\$0.2m)

+\$12.3m YOY

ANZ revenue

\$14.1m

**+44% YOY** 

ANZ gross margin

83.3%

+2.3ppt YOY

US Revenue

+13% per program

US gross margin

47.5%<sup>2</sup>

#### \$14.6m

capital raise completed in August 2022 to support future growth

GuildLink acquisition completed 27 July 2022



<sup>1.</sup> Like-for-like revenue includes Adheris' results for the prior corresponding period from 1 July 2020 to 16 November 2020 (pre-acquisition period) translated at a constant AUD/USD of \$0.73 for comparative purposes.

<sup>2.</sup> US gross margin of 47.5% excludes US Medicare Advantage program. US gross margin including US Medicare Advantage program was 43.3%.

# Digitalisation of the US market continues



### US digitalisation continues to progress

#### Recap of FY22 achievements

- Digitalisation of the US market
  - Patient reach of over 40 million people in the US digitally through our pharmacy network
  - 37% of the network have signed agreements to add digitalisation
- Improved financial economics driven by THRiV
  - THRiV drives the most appropriate product mix, more targeted messaging, larger and longer contracts ultimately improving outcomes for patients
- National US retailer agreement leads adoption to achieve digital scale
- COVID-19 awareness program

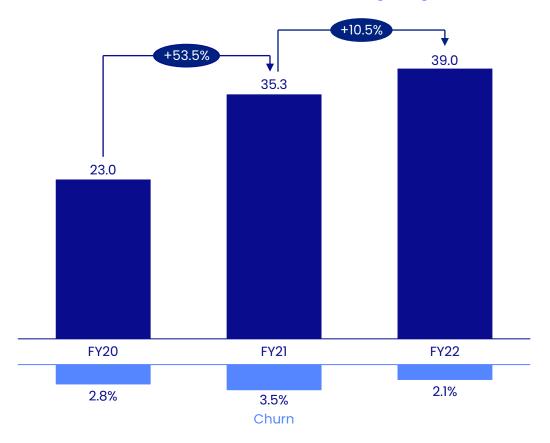
#### **Key priorities for FY23**

- THRiV 2 and MedEngage Investment in platform upgrade and expansion of product offering
  - Leverage unique digital solutions into new markets whilst providing better outcomes for patients and stakeholders
  - Tailored patient engagement
  - Richer models incorporating new data sources
  - Expanded omni-channel approach
- Further roll out of digital programs
- Cost optimisation

#### US Revenue up 10.5%<sup>1</sup> to US \$39.0m

Adheris is continuing to deliver on its growth profile with emerging upside from new revenue models and digital solutions

#### **MedAdvisor US Revenue (US\$)**



#### US Revenue uplift driven by:

- Increased revenue per program: grown by c. 13% on the pcp
- Increased customer diversification: customer concentration has declined on the prior year, validating Adheris' client diversification and growth strategy. This partially offset the pause of the regular program for MedAdvisor's largest single product, reducing revenue by US\$5.3m
- **Uplift in new customers:** Adheris' new customers as a percentage of revenue have increased from c. 2.4% to c. 19.8%, illustrative of Adheris' continuing market penetration
- Decrease in customer churn rate: Adheris' customer churn rate has declined to 2.1%, with customer retention being largely driven by the increased sales team and new solutions such as THRiV and digital
- Successful first program launched into the Medicare Advantage market

# Further growth in Australia and New Zealand



#### A year of growth and consolidation in Australia

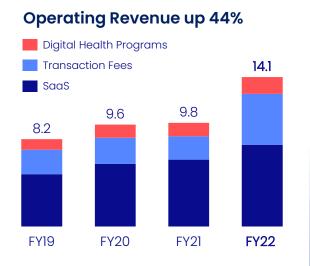
#### Recap of FY22 achievements

- Signed major pharmacy group to a 5-year deal, driving network growth up 18.7%.
- Introduced new pricing hierarchy allowing for a standard and premium offering, along with price increase.
- Launched V6 in Australia in January 2022, delivering a fast, more responsive user experience.
- Annual recurring revenue growing to \$8.3m as at FY22, up from \$6.6m FY21.
- Churn down to 1.3% on a rolling 12-month average as at FY23.
- Entered into 3-year agreement with Green Cross Health Limited (GXH), providing MDR access to approximately 40% of the New Zealand pharmacy market.
- Delivered 6.5m COVID-19 and Flu vaccinations through the MedAdvisor pharmacy network.

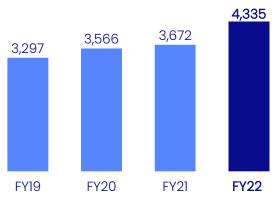
#### **Key priorities for FY23**

- Successful integration of GuildLink acquisition:
  - Consolidation of pharmacy customer base and product offering onto the MedAdvisor platform.
  - Realisation of operating cost synergies and efficiencies.
  - Expansion on current government and industry contracts, providing a full suite of MedAdvisor's product base and services.
  - Immediate scale, consistent cost to serve.
- Acceleration of ANZ business into profitability through GuildLink acquisition.
- Continuing support of pharmacy vaccination workflows ensuring pharmacies can deliver more vaccinations to the community, in a fast and efficient manner.

# Strong growth in ANZ revenues, up 44%



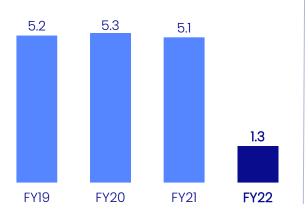


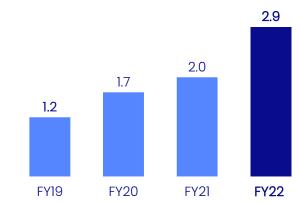




- **Transaction fees up c. 101%** attributable to the COVID-19 vaccination campaign, and increased usage from new pharmacies in the MedAdvisor network
- SaaS revenue up c. 21% due to major pharmacy group signing, Green Cross, price increase and the introduction of premium offer (600+ stores).
- Digital Health Program revenue up c. 25% driven by investment in improved AU sales execution capacity.
- Churn reducing to 1.3% with MedAdvisor's PlusOne being the leading software in the market. expected MedAdvisor's churn will remain lower than historical levels post the integration of GuildLink
- **Patient numbers** using MedAdvisor platform increasing from 2 million to 2.9 million, benefiting from the signing of a major AU pharmacy group and Green Cross Health, and a targeted focus on patient acquisition

Churn<sup>1</sup> down to 1.3%





Patients up 50% to +2.9m

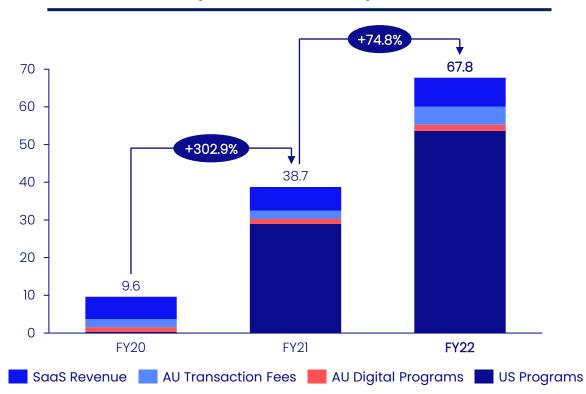
# Robust financial performance in FY22

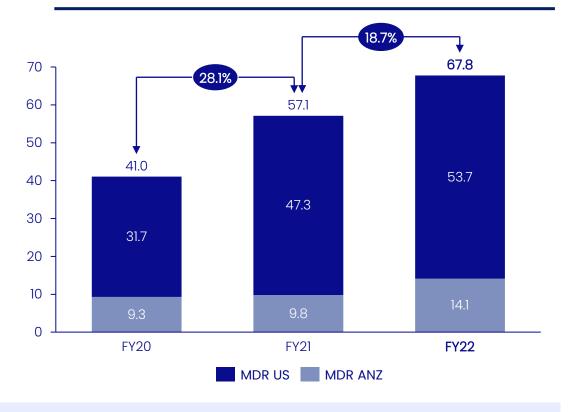


# FY22 revenue strong with like for like<sup>1</sup> growth of 19%



#### Like for like revenue up 19%<sup>2</sup>

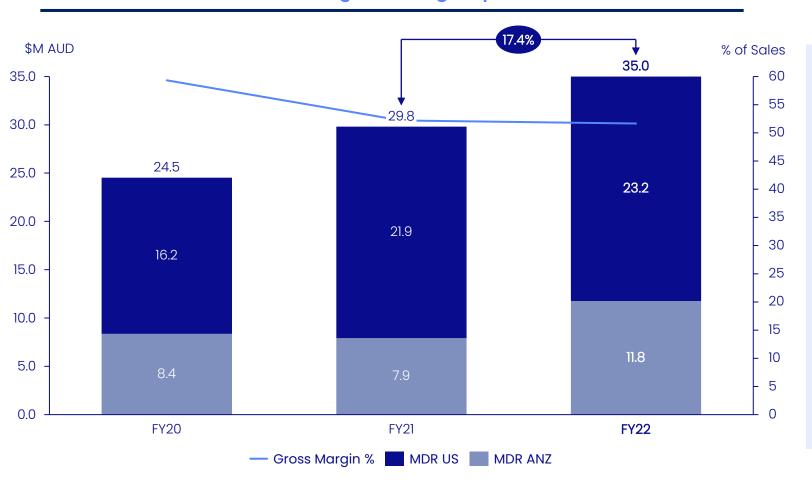




- The ANZ business has increased revenue year on year by 44% to \$14.1m, reflecting the increased network capacity from signing a major Australian pharmacy group in July. In addition there was significant growth in transaction fee revenue driven by the COVID-19 vaccination rollout program.
- US business continues to perform strongly with like for like revenue growth of 13% to \$53.7m (US\$39.0m).

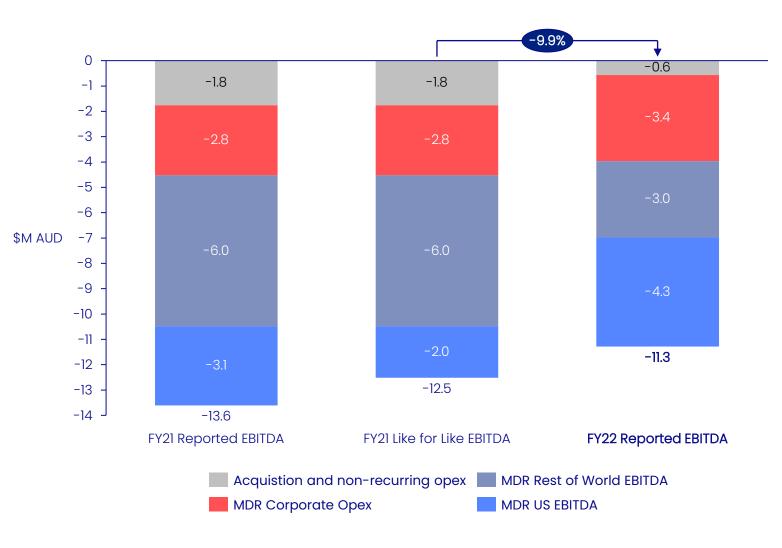
# Gross Margin of \$35m up 17.3% like for like<sup>1</sup>

#### Like for like gross margin up 17.3%<sup>1</sup>



- ANZ gross margin of \$11.8m @ 83.3% of sales (FY21: \$7.9m @ 81.0%) reflecting strong revenue growth and realised upside of re-platforming.
- US gross margin of \$23.2m @ 43.3% of sales (FY21 LFL: \$21.9m @ 46.2%) reflecting continued top line growth offset by the impact of our US Medicare Advantage program, which had a dilutive impact on gross margin as part of the upfront investment. US gross margin excluding this program was 47.5%.
- Launch of the new digital THRiV product offering that will provide opportunity to increase US margin.

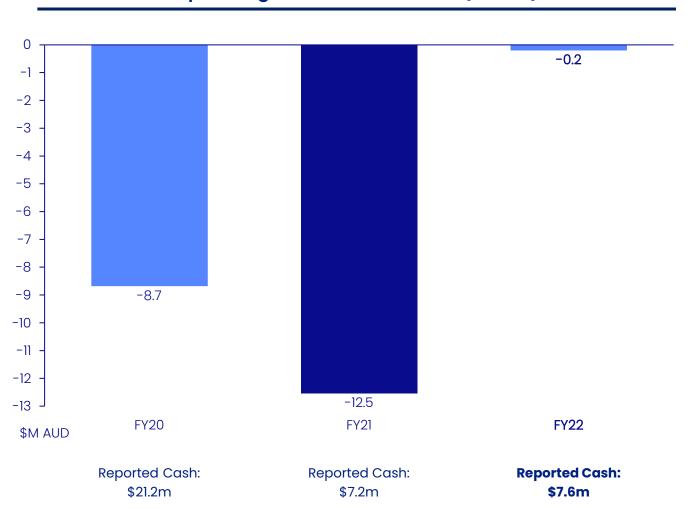
# EBITDA stable, absorbing investment in US as ANZ improves



- EBITDA loss of (\$11.3m), reducing by \$1.2m year on year on a like for like<sup>1</sup> basis
- US EBITDA reflecting investments in the THRiV product offering and digitalisation, as well as IT infrastructure of \$2.9m
- ROW EBITDA contribution has improved by \$3.0m due to improved revenue and gross margin performance and stable operating costs
- Corporate opex reflecting increased insurance, recruitment and professional fees year on year
- FY22 acquisition and non-recurring opex relates to costs associated with the acquisition of GuildLink (\$0.2m) and restructuring costs (\$0.4m). FY21 acquisition and non-recurring opex relates to costs associated with the acquisition and integration of Adherls (\$1.5m) and restructuring costs (\$0.3m)

### Operating cash flow moving towards cash flow breakeven

#### Operating cashflow outflow of (\$0.2m)



- Operating cash flow of (\$0.2m), an improvement from (\$12.5m) in FY21, demonstrating robust working capital management.
- Cash flow management continues to be a high priority with the second (and final) Earn Out payment due to Syneos Health US, Inc in September 2022 after the Company outperformed its revenue target.

Positive outlook for FY23 and beyond



# Strategic initiatives underpin positive outlook



Optimise cost structure to drive sustainable performance

Successful integration of GuildLink

Continue digitalisation of US network

Analyse market expansion opportunities

# Appendix: analyst pack



# FY22 Group Profit/(Loss) Statement

	FY22	FY21		FY21	
Year ended 30 June 2022 (\$'000)	reported	reported	Var %	LFL <sup>1</sup>	Var %
Operating Revenue	67,750	38,773	74.7%	57,174	18.5%
Gross Margin	34,992	21,306	64.2%	29,824	17.3%
Gross Margin %	51.6%	55.0%	(6.0%)	52.2%	(1.0%)
Operating Expenses	(46,036)	(34,631)	(32.9%)	(42,061)	(9.5%)
FX gains and losses	322	(30)	1182.8%	(30)	1182.8%
Acquisition and non recurring opex <sup>2</sup>	(566)	(1,761)	67.8%	(1,761)	67.8%
Total Opex	(46,280)	(36,421)	(27.1%)	(43,851)	(5.5%)
Other Revenue	2	1,508	(99.8%)	1,508	(99.8%)
EBITDA	(11,286)	(13,608)	17.1%	(12,520)	9.9%
Depreciation and amortisation expense	(2,557)	(1,797)	(42.3%)	(2,145)	(19.2%)
Amortisation of acquired intangibles <sup>3</sup>	(2,343)	(1,414)	(65.6%)	(1,414)	(65.6%)
Total depreciation and amortisation expense	(4,900)	(3,211)	(52.6%)	(3,560)	(37.7%)
EBIT	(16,186)	(16,819)	3.8%	(16,079)	(0.7%)

- Statutory operating revenue growth of 74.7% (18.5% LFL) driven by solid Adheris performance (13% LFL growth) and strong sales across Australian product streams (44% growth).
- Gross margin up 17.3% LFL, albeit at a slightly lower % margin.
- Operating expenses up 9.5% LFL reflecting investment in the US business in THRiV, digitisation and uplift in IT infrastructure.
- EBITDA excluding Other Revenue<sup>4</sup> improved 25.3% LFL reflecting strong top line growth.
- Reported EBIT consistent year on year.

<sup>1.</sup> LFL includes Adheris' pre acquisition results for the prior corresponding period in FY21 (from 1 July 2020 to 16 November 2020) for comparative purposes

<sup>2.</sup> FY22 acquisition and non-recurring opex relates to costs associated with the acquisition of GuildLink (\$222k) and restructuring costs (\$472k). FY21 acquisition and non-recurring opex relates to costs associated with the acquisition and integration of Adherls (\$1.49m) and restructuring costs (\$311k)

<sup>3.</sup> Amortisation of acquired intangibles relates to acquired Adheris assets identified from independent valuation (identified intangibles include software, relationships)

<sup>4.</sup> Other Revenue in FY21 relates to R&D tax concession and government grants not received in FY22

#### 30 June 2022 Group Balance Sheet

	30 June 2022	30 June 2021	Change
As at 30 June 2022 (\$'000)	\$'000	\$'000	\$'000
ASSETS			
Current assets			
Cash and cash equivalents	7,579	7,151	428
Trade and other receivables	9,052	12,464	(3,412)
Other assets	1,845	1,702	143
Total current assets	18,476	21,317	(2,841)
Non-current assets			
Property, plant & equipment	1,506	2,231	(725)
Right-of-use assets	1,967	2,341	(375)
Intangible assets	56,346	54,547	1,800
Other assets	144	482	(338)
Total non-current assets	59,963	59,601	362
Total assets	78,439	80,918	(2,479)
LIABILITIES			
Trade and other payables	16,575	11,063	5,512
Borrowings	11,133	6,393	4,739
Other liabilities	11,904	9,199	2,706
Leases	2,282	2,768	(486)
Employee benefits	1,447	1,918	(471)
Deferred tax liabilities	553	732	(179)
Total liabilities	43,894	32,073	11,821
Net assets	34,545	48,845	(14,300)

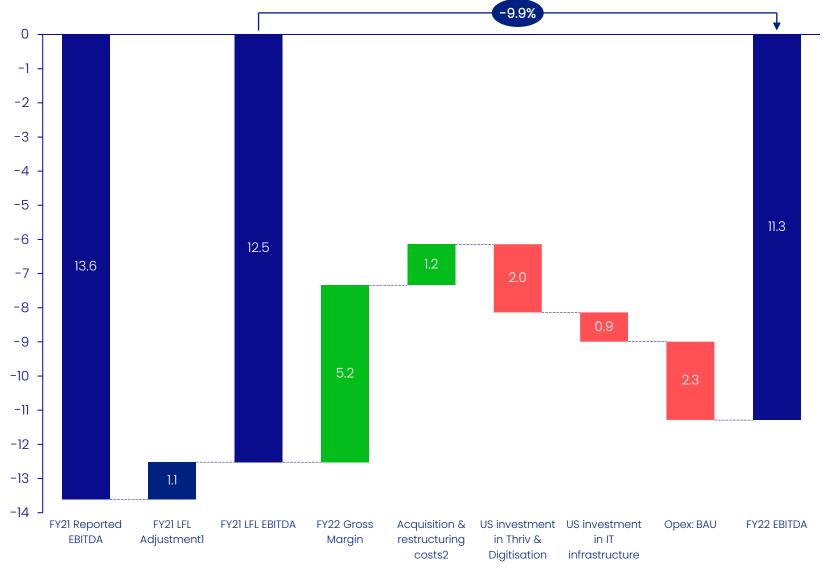
- Trade receivables of \$9m, down from \$12.5m, due to the timing of a large debtor receipt received in Q1 FY22. 3 month rolling DSO down to 33 days (June 2021: 78 days) with new payment arrangements in place with key customers.
- Intangible assets are largely acquired Adheris assets including Goodwill, Software, Brand & Relationships. Movement in FY22 due to FX & amortisation charges only.
- Other Group liabilities includes deferred revenue \$7.5m & Syneos Earn-out of \$4.4m (USD \$3m) due in September 2022.
- Borrowings of \$11.1m represents the PFG 3-year term note facility (USD \$5m), net of AASB9 adjustments, due in May 2024, as well as the drawdown of USD \$2.8m on the PFG revolving facility.

### FY22 Group Cashflow Statement

	30 June 2022	30 June 2021	Change	
Year ended 30 June 2022 (\$'000)	\$'000	\$'000	\$'000	
Cash Flows From Operating Activities				
Receipts from customers (inclusive of GST)	74,863	37,958	36,905	
Payments to suppliers and employees (inclusive of GST)	(74,270)	(51,526)	(22,744)	
Receipt from R&D tax concession	-	1,331	(1,331)	
Interest received	2	39	(36)	
Interest and other costs of finance paid	(832)	(346)	(486)	
Net cash inflow/(outflow) from operating activities	(236)	(12,544)	12,308	
Cash Flows From Investing Activities				
Payment for acquisition of subsidiary	_	(43,494)	43,494	
Payments for property, plant and equipment	(312)	(392)	80	
Proceeds from sale of property, plant and equipment	21	-	21	
Net cash inflow/(outflow) from investing activities	(291)	(43,886)	43,595	
Cash Flows From Financing Activities				
Proceeds from new share issue	-	47,528	(47,528)	
Capital raising costs (net of GST)	(53)	(2,444)	2,392	
Repayment of lease liabilities	(1,516)	(930)	(586)	
Repayment of borrowings	(300)	_	(300)	
Proceeds from debt raising	3,731	6,777	(3,046)	
Transaction costs related to debt raising	-	(213)	213	
Receipts from non controlling entities	-	525	(525)	
Net cash inflow/(outflow) from financing activities	1,863	51,244	(49,381)	
Net increase/(decrease) in cash held	1,335	(5,186)	6,522	
net increuse/(decreuse/ in custi field	1,335	(5,106)	0,522	
Cash and cash equivalents at the beginning of the financial year	7,151	12,345	(5,194)	
Effects of exchange rate changes on cash and cash equivalents	(908)	(8)	(900)	
Cash and cash equivalents at the end of the period	7,579	7,151	428	

- Cash balance of \$7.6m consistent year on year
- Total cash receipts of \$74.9m +36.9m year on year on a reported basis.
- Cash outflow from operations (\$0.2m) improving from (\$12.5m) in FY21. No R&D tax concession received in FY22 (FY21: \$1.3m).
- Proceeds from debt raising of \$3.7m
   representing draw-down of PFG revolving facility (USD \$2.8m). \$0.3m was also repaid.
- Increase in repayments of lease liabilities due to Adheris being reported for the full 12-month period (FY21: 7.5 months post acquisition only).

# EBITDA reconciliation – \$1.2m uplift year on year LFL<sup>1</sup>



- Reported EBITDA loss of (\$11.3m), reducing by \$1.2m year on year on a like for like basis
- Gross margin uplift of \$5.2m driven by sales out performance, partially offset by a reduced gross margin rate on US sales mix achieved
- FY22 acquisition and non-recurring opex relates to costs associated with the acquisition of GuildLink (\$0.2m) and restructuring costs (\$0.4m). FY21 acquisition and non-recurring opex relates to costs associated with the acquisition and integration of Adherls (\$1.5m) and restructuring costs (\$0.3m)
- US investments in the THRiV product offering and digitalisation, as well as IT infrastructure driving \$2.9m additional spend in FY22

#### Executive team and Board of Directors

Over 70+ years of combined healthcare and technology experience

#### **Executive Team**



Rick Ratliff
CEO & Managing
Director



Jim Rotsart

EVP US - Client

Relations



Annabelle Grant
Interim Chief
Financial Officer



Wayne Marinoff EGM ANZ – Sales & Marketing



**Ruba El Afifi**Chief Operating
Officer



Craig Schnuriger
Chief Technology
Officer



**Naomi Lawrie**General Counsel and
Company Secretary

#### **Board of Directors**



**Linda Jenkinson**Non-Executive
Chair



RaeAnn Grossman

Non-Executive

Director



Sandra Hook

Non-Executive

Director



Robert Read

Executive
Director



Jim Xenos

Non-Executive

Director



Lucas Merrow

Non-Executive

Director



Anthony Tassone
Non-Executive
Director



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